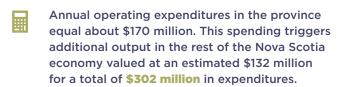


ECONOMIC IMPACT STUDY

Port Hawkesbury Paper (PHP) is the largest industrial employer in Cape Breton and is the leader in supercalendered paper manufacturing in North America. The mill manages over 523,000 hectares of Crown land and is a key economic engine and cornerstone of Inverness, Richmond and Guysborough counties. With over 325 direct full-time equivalent jobs and nearly 700 additional indirect jobs, our business is integral to the economic success of the region both directly through employment and through related businesses and services in the region.



Tax revenues of all types, from both direct and spinoff activities, amount to approximately \$27 million annually. This includes personal income tax, taxes on products and production, and municipal taxes.

PHP generates approximately \$25 million in direct **4**\$**b** labour income. This equates to an average of \$75,000 per employee, 44% higher than the average industrial wage in Nova Scotia.

PHP creates an estimated 1,000 full-time equivalent jobs, with 325 at the mill and another 700 in spinoff activities.



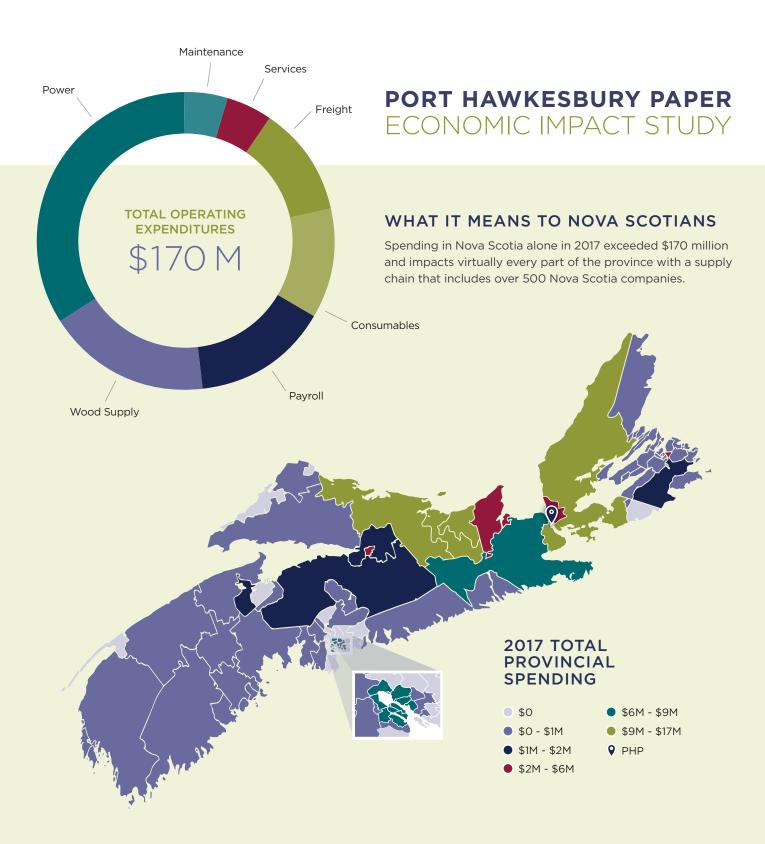
EXPENDITURES Over \$1 billion dollars

Expenditures since the mill was re-opened in 2012 under the current ownership

ANNUAL SPEND IN NOVA SCOTIA Exceeds \$170 million

JOBS IN NOVA SCOTIA **Exceeds 1,000 full-time** equivalent jobs

INCOME 44% higher than the average industrial wage in Nova Scotia





PORT HAWKESBURY PAPER

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